



The Chartered
Institute of Logistics
and Transport

CILT SRI LANKA
INTERNATIONAL CONFERENCE
2023



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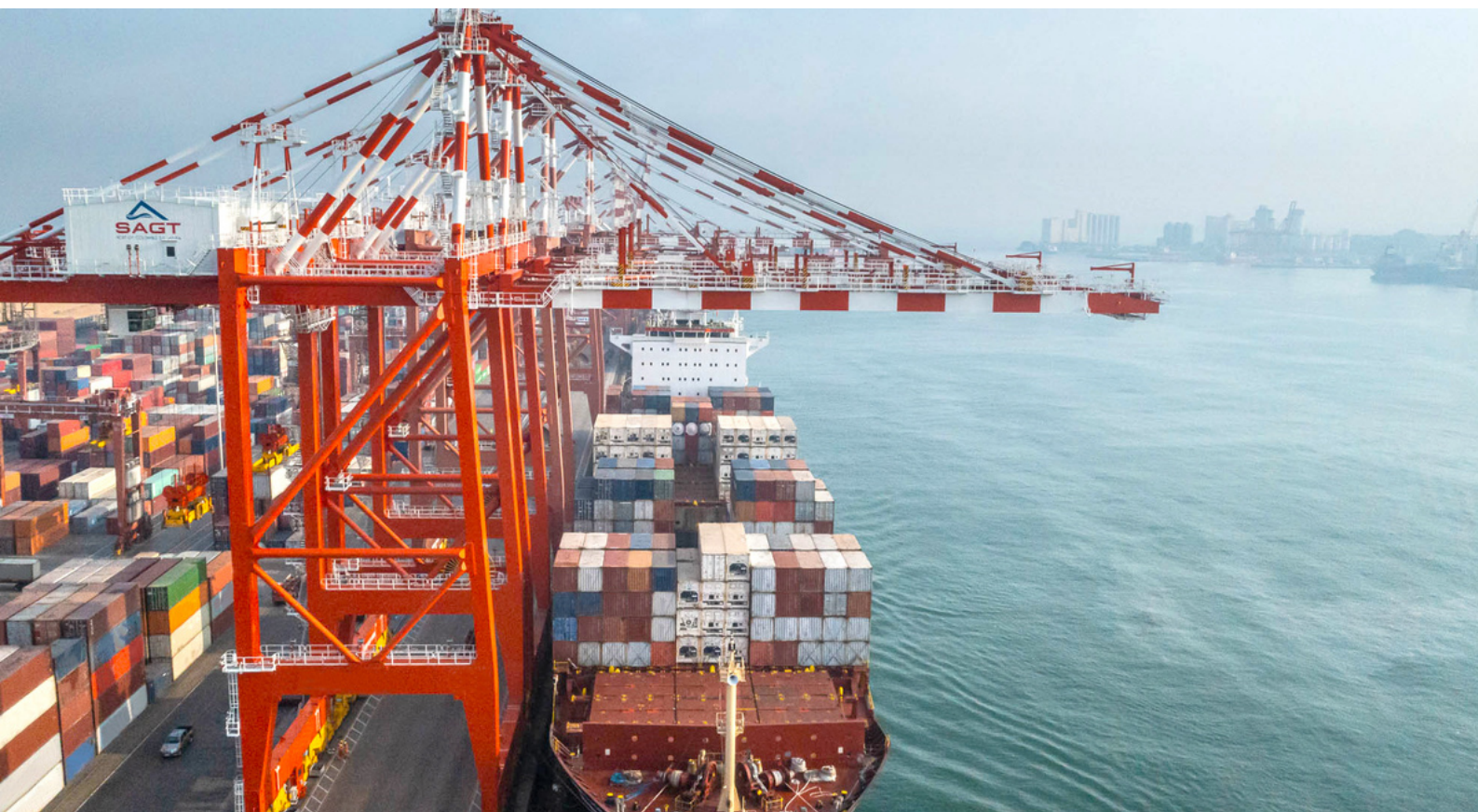
**SAGT Partners with
CILT SL for its 2023
International
Conference. “The
influence of the
Logistics and Maritime
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recovering economy.**

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SAGT is pleased to partner with CILTSL, to enhance and promote the vision of developing and promoting world class best practices, innovation and sought after talent pool within the Sri Lankan Logistics and Maritime Industry.

The partnership has given light to educational programs and key industry initiatives. The CILT International Conference is yet another key initiative aimed at outlining the role of the Sri Lankan logistics and Maritime industry on the recovery of the economy. The experienced line up of speakers highlight the importance of the industry and areas of opportunity in the country's current economic outlook.



CILT INTERNATIONAL CONFERENCE 2023 | COLOMBO SRI LANKA

TRADE FACILITATION AND ECONOMIC EMPOWERMENT: THE ROLE OF LOGISTICS IN THE RECOVERING ECONOMY

24TH NOVEMBER 2023
AT KINGSBURY HOTEL COLOMBO

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Message from Minister of Ports, Shipping and Aviation Sri Lanka Hon. Nimal Siripala de Silva



It is with great pleasure and pride that I extend my warmest greetings to all the esteemed participants and attendees of the CILT International Conference 2023. I am delighted to pen this message as we gather to explore and exchange knowledge on the latest developments in transportation and logistics.

Transportation and logistics play a pivotal role in the growth and development of nations, fostering economic progress and connecting people and places. In that regard, the CILT International Conference serves as an essential platform for experts, policymakers, and industry leaders to collaborate innovate, and strive for sustainable and efficient solutions in these critical sectors.

In our rapidly evolving world, it is imperative that we continue to adapt and respond to the dynamic challenges and opportunities presented by the transport and logistics industries. Whether it be advancements in technology, changes in global trade, or the imperative of sustainability, our shared commitment to excellence and innovation will shape the future.

Sri Lanka is poised to make significant contributions in the field of logistics, and the government is dedicated to fostering a conducive environment for investment and development in transportation and logistics. We are committed to promoting international cooperation and partnerships to drive progress in these sectors.

I would like to express my gratitude to the Chartered Institute of Logistics and Transport (CILT) Sri Lanka for organizing this conference and for their tireless efforts in advancing this industry. I also extend my appreciation to all the speakers, delegates, and sponsors for their insights, participation and support.

I wish the CILT International Conference 2023 every success and hope that the outcomes of this conference will benefit not only our nation but the world at large. Together, let us strive for a future where transportation and logistics are the catalysts for prosperity and progress.

Thank you, and I look forward to the fruitful discussions and collaborations that will emerge from this event.

Message from Minister of Transport and Highways Sri Lanka Hon. Bandula Gunawardena



It is my distinct honor and privilege to share a brief message on the occasion of the CILT International Conference 2023 under the theme, "Trade Facilitation and Economic Empowerment: The Role of Logistics in the Recovering Economy." This conference promises to be a significant gathering of minds, dedicated to discussing and exploring the vital role of logistics in our recovering economy. I extend my warmest welcome to all participants and express my gratitude to the Chartered Institute of Logistics and Transport (CILT) Sri Lanka for organizing this prestigious event.

The theme of this year's conference is both timely and profound, reflecting on the challenges and opportunities that lie ahead for our nation, particularly in the aftermath of the COVID-19 pandemic. The pandemic disrupted global trade, caused widespread supply chain disturbances and impacted economies across the globe. It has underscored the critical role of logistics and transportation in ensuring the unhindered flow of goods and services, and consequently, the economic well-being of our nation. Sri Lanka, like many countries, felt the effects of disruptions acutely. Our ports, airports, road networks, railways, and overall transportation infrastructure have been put to the test during these challenging times. Yet, it is through such adversity that we have an opportunity to innovate and build resilience.

The CILT Sri Lanka International Conference 2023 provides an invaluable platform for stakeholders from various sectors to come together, share experiences, and explore innovative solutions to the challenges we face. As we navigate the path towards recovery, we need to work collectively to streamline and optimize our logistics processes, reduce bottlenecks, and improve the overall efficiency of our supply chains. In this endeavor, the input and insights from experts, professionals, and academics attending this conference are indispensable.

I encourage each of you to actively engage in constructive discussions, participate in knowledge sharing, and foster meaningful connections during this conference. The collective wisdom and innovative ideas that will emerge from our deliberations have the potential to inform policy decisions and drive investments that will fortify our logistics and transportation networks, contributing significantly to our nation's economic prosperity.

In closing, on behalf of the Ministry of Transport and Highways, I wish each of you a rewarding and enriching experience throughout the CILT International Conference 2023. May our collective efforts pave the way for a resilient and prosperous future.

Message from CILT International President

Mr. Paul Sainthouse, FCILT



When I was given the huge honour of taking on the Presidency of the Chartered Institute of Logistics and Transport, not only did my thoughts turn to the many things we collectively could achieve globally, but also how excited I was to be able to have a positive part to play in the Institutes continuing evolution. I had seen that our members were dynamic, driven, and enthusiastic professionals, but what I was maybe not prepared for was just how hard the members were prepared to work to further our objectives, and for CILT to become a beacon of light shining in a sometimes-cloudy world. And for those qualities of our members, we should all be grateful.

As the CILT Leadership team will tell you, I rarely hold a meeting without reminding those in attendance that everything we all do must always be for the benefit of CILT's general membership. They have truly delivered on my passion for our membership's benefits, have added even greater member value and if I'm honest, it doesn't seem like they are going to lose any momentum any time soon – in fact the very opposite. Furthermore, we talk to the world in terms that broader society and businesses understand and do so much to shout loudly about the modern, progressive, and innovative profession to which we all belong - one that continues to deliver the social, economic, and environmental solutions to the problems every single society faces globally.

The CILT President's term is just 2 years, and as my time draws to an end, I am pleased we have set about building a strong platform for our future success. We are restructuring the core organisation to serve the needs of our members in a rapidly evolving world, whilst reviewing our governance to ensure that in future we can rise to any challenge safely. A core attribute of the Institute going forward by taking a consistent approach to everything we do.

I am extremely proud of the benefits CILT brings to our profession and I stand in awe of our members achievements to date - but also know that their journey is still a long one. And I, for one, undertake to participate on that journey during my time as President, and to do all that I can to help ensure that CILT continues to achieve ever greater success. I am humbled and honoured to serve as the Institutes President, I know that throughout my time in office we will have collectively done all that we can to ensure that CILT continues to achieve ever increasing and so well-deserved recognition for its fantastic work.

So it is with much sadness that I am unable to join you at the conference, but may I wish you all continuing success regardless of where you are in your own professional journey, and always remember CILT is your loyal lifetime career partner.

And finally, to your CILT Sri Lanka leadership team – you are an absolute inspiration to your members, and it been an honour to work alongside you.

Message from CILT SL President Dr. Namali Sirisoma, FCILT



It is with great pleasure and pride that I extend my warm greetings to all of you at the CILT International Conference 2023. This momentous occasion brings together a myriad of professionals, experts, and enthusiasts from all fields of logistics and transport.

This event serves as a testament to the global reach and influence of the Chartered Institute of Logistics and Transport Sri Lanka. The theme of this year's conference, "Trade Facilitation and Economic Empowerment: The Role of Logistics in the Recovering Economy" reflects the need for our dedication and readiness to confront the challenges that continue to shape the logistics industry and economy. Our mission, as members of the CILT and industry stakeholders is to navigate these complexities and pave the way towards a more prosperous and sustainable future.

As the President of CILT Sri Lanka, I am immensely proud of the untiring efforts that our members and professionals do to develop the industry. Having many opportunities around us to grow the logistics and transport industry and being in a geostrategic location, Sri Lanka has enormous potential to drive the industry into a prosperous future. It is with a sense of collaboration, innovation, and shared commitment that we will drive the industry forward.

I express my heartfelt gratitude to Hon.Mr. Bandula Gunawardhane, Minister of Transport and Highways for gracing the event as the Chief Guest. During a time that the entire country is struggling to stand up on its feet, we thank both of you for the leadership in uplifting the country's logistics and transport sectors, and cementing our position as a key regional hub.

I express my sincere gratitude to the sponsors, corporate partners, supporters and all participants who have been instrumental in making this conference a resounding success. Your unwavering support has been a strength to us and our efforts to elevate the standards of this annual conference.

As we celebrate this moment in our shared journey, let us remain committed to the values and principles of CILT and work together to shape a more connected, efficient, and sustainable world through logistics and transport.

Message from Chairperson - Organizing Committee International Conference

Mr. Givantha Ariyaratne, CMILT



Greetings from the Chartered Institute of Logistics and Transport International Conference Organizing Committee! We are honored and delighted to welcome you to our conference, which will be held on November 24, 2024 at the Kingsbury Hotel, Colombo, Sri Lanka.

This conference is a rare and valuable opportunity for you to meet and network with some of the most prominent and influential experts and practitioners in the field of logistics and transport. You will have the chance to learn from their experience, best practices, and innovative solutions, as well as to share your own experiences, challenges, and ideas. The conference will also provide a platform for collaboration and partnership among professionals from different sectors, regions, and backgrounds.

The theme of this conference is "Trade Facilitation and Economic Empowerment: The Role of Logistics in a Recovering Economy". This theme reflects the current challenges and opportunities that we face in the aftermath of the recent economic crisis and the global pandemic. How can we leverage logistics and transport to facilitate trade, enhance economic growth, and empower communities, how can we ensure that our industry is resilient, sustainable, and inclusive? These are some of the questions that we hope to explore and address during this conference.

We have prepared an engaging and diverse program for you, featuring a keynote speaker who is a renowned economist in Sri Lanka and other speakers who are experts in the field of logistics and transport. These speakers will share their insights and expertise on various topics related to the theme of the conference. You will also have the opportunity to interact with other participants and speakers through Q&A sessions.

We would like to express our sincere gratitude to all the sponsors, volunteers, and committee members who have made this conference possible. Without their generous support and dedication, this event would not have been possible. We also thank you for your interest and participation in this conference. Your presence and input are vital for making this conference a meaningful and productive experience for all.

As the Chairman of the Organizing Committee, I am honored to welcome you to the CILT International Conference 2023. I request you to make the most of this opportunity to learn, network, and collaborate with your peers and experts in the field.

International Conference Agenda 2023

8:00 AM	Registration of Participants
8:45 AM	Arrival of Chief Guest and Special Invitees
9:00 AM	Opening Ceremony
9:15 AM	Opening Remarks - President CILT Sri Lanka
9:25 AM	Address by Chief Guest
9:50 AM	Message from CILT International president
10:00 AM	Tea Break
10:20 AM	Keynote Address - Mr. Murtaza Jafferjee
11:00 AM	Q & A - Keynote Address - Mr. Murtaza Jafferjee
11:30 AM	Sri Lankan Success Story - Mr. Hanif Yusoof
12:05 PM	Segment Speaker - Land Transportation - Dr. Indrajit Wijegunaratne
12:35 PM	Q & A - Land Transportation Segment Speaker Dr. Indrajit Wijegunaratne
12:50 PM	Sponsor Presentations
1:00 PM	Lunch
1:45 PM	Segment Speaker - Aviation - Mr. Chamara Perera
2:15 PM	Q & A - Aviation Segment Speaker - Mr. Chamara Perera
2:30 PM	Segment Speaker - Supply Chain - Mr. Charitha Subasinghe
3:00 PM	Q & A - Supply Chain Segment Speaker - Mr. Charitha Subasinghe
3:15 PM	Segment Speaker - Maritime Logistics - Mr. Biju Ravi
3:45 PM	Q & A - Maritime Logistics Segment Speaker - Mr. Biju Ravi
4:00 PM	Sponsor Presentations
4:10 PM	Closing Remarks and Vote of Thanks
4:20 PM	Tea and Fellowship

Keynote Speaker Profile Mr. Murtaza Jafferjee (Chair - Advocata Institute)



Murtaza Jafferjee is an investment professional with over 25 years of industry experience. He has previously been a director of the Colombo Stock Exchange, Nations Trust Bank and Serendib Hotels PLC. He was a past president of CFA Society of Sri Lanka, the local member society of the CFA Institute and also held the advocacy chair whose responsibilities include promoting good ethical practices. He has a Bachelor's Degree in Mechanical Engineer and Computer Science from the University of NSW, Australia and a Masters in Financial Economics from the University of Colombo. He is also a Chartered Financial Analyst (CFA).



Sri Lankan Success Story Speaker Profile Mr. Hanif Yusoof, FCILT (Founder/Executive Director /CEO of Expolanka Holdings PLC)



Hanif Yusoof stands as the Founder, Executive Director, and Chief Executive Officer of Expolanka Holdings PLC, a name synonymous with excellence in the Logistics and Leisure Industry. Under his dynamic leadership, Expolanka Holdings has transformed into one of the world's premier global logistics companies. Hanif's unwavering determination, fervor, and charismatic leadership have been pivotal in the rapid ascent of this once family-run business to its current stature as a global leader.

A distinguished alumnus of Royal College, Colombo, Hanif initiated his professional journey at Expolanka. In 1982, he founded Expolanka Freight in Sri Lanka, which revolutionized the freight forwarding industry in the country. His pioneering efforts were instrumental in nurturing the first generation of logistics professionals in Sri Lanka. With a focus on expanding beyond the island, he propagated the vision of taking Sri Lanka to the world. Today, over 90% of Expolanka's revenue is generated internationally.

Hanif's innovative spirit introduced the concept of 'Garment on Hangers' in Sri Lanka, earning recognition among global brands sourcing from the region. Expolanka's dominance in the industry was underscored by its consistent ranking as the number 1 IATA freight forwarder from 1998 to 2003. His visionary leadership led to the establishment of Sri Lanka's first Free Port hub under EFL.

As the company rapidly expanded globally, Hanif was pivotal in establishing a global headquarters in Sri Lanka and serving as the President of EFL Global. The organization rebranded itself to consolidate its identity as a global logistics brand. Hanif's business philosophy has always been customer-centric, fostering an agile, flexible, and dependable global operation.

As the company rapidly expanded globally, Hanif was pivotal in establishing a global headquarters in Sri Lanka and serving as the President of EFL Global. The organization rebranded itself to consolidate its identity as a global logistics brand. Hanif's business philosophy has always been customer-centric, fostering an agile, flexible, and dependable global operation.

Stepping into the role of Group CEO, Hanif successfully transitioned the family-owned business into a publicly listed enterprise, raising over US\$ 22 million. He attracted substantial foreign investments into Sri Lanka, with SGH Holdings acquiring a majority share of Expolanka Holdings PLC. His leadership led to portfolio divestment to concentrate on key businesses that became industry leaders.

Hanif is a staunch advocate of good governance and corporate standards, emphasizing an integrated approach that extends beyond profits to encompass the environment, society, and governance at large. His remarkable journey has earned him numerous accolades, including the 'Asia Pacific Entrepreneurship Special Achievement Award' in 2013, recognition for 'Global Commerce Excellence' by the Central Bank of Sri Lanka, and the 'Legend of Logistics Award' in 2022 from the Sri Lanka Logistics and Freight Forwarders Association.

With a profound commitment to social enterprises, Hanif initiated numerous projects aimed at environmental, social, and governance aspects. These projects include green logistics to offset carbon emissions, tree planting with the Department of Wildlife, and supplying critical healthcare equipment. He has been actively involved in supporting entrepreneurship through initiatives like Venture Engine, contributing to the growth of new businesses in Sri Lanka.

With over 40 years of logistics experience, Hanif enjoys strong relationships with global logistics companies and retail brands. He continues to be sought after for his expertise in resolving supply chain and logistics challenges. He serves as an advisor to regulatory authorities, professional bodies, and is a key contributor at business forums, providing insights into the industry and the economy.

Hanif Yusoof's journey is a testament to the spirit of enterprise, innovation, and global leadership, reaffirming the concept of a truly global Sri Lankan enterprise in Expolanka Holdings.

Marine Segment Speaker Profile

Mr. Biju Ravi

(Country Manager – Maersk
Sri Lanka)



Biju Ravi has been a dedicated professional in the logistics industry for the last 26 years with knowledge & expertise in the industry. He has worked in India, holding various leadership roles and has extensive experience in developing and implementing strategies for growth, leading and managing teams, and driving organizational transformation.

His current position is country manager in Maersk Sri Lanka, and he has been with the AP Moller Maersk Group for 17 years.

Ravi has a proven track record in Ocean, LCL, Supply Chain optimization, Transportation and other logistic areas which have fueled his growth and enabled him to hold senior management positions within the Maersk Group.

Some of his key accomplishments in his career include handling projects for Maersk to start services from new ports in India, such as Krishnapatnam, Kattupalli & Ennore. Having this hands-on experience has allowed him to apply the strategic insights and practical knowledge to a variety of industry forums.

His preference is to stay abreast of industry trends and specifically in innovations as they possess a keen ability to anticipate challenges and identify opportunities for improvement within the logistics sector.

As a personal trait, he enjoys collaborating with others and sharing knowledge across backgrounds, which has been evident throughout his professional career. He has actively participated in CII/Exim Trade/SME Forum's/Trade associations and customer seminar's and known to have a history of fostering meaningful connections within the logistics community.

His personal interests include Travelling, Networking & Sports and he is looking forward to collaborating with the leading industry experts and leaders in Sri Lanka on a meaningful project.

Land Transport Speaker Profile Dr. Indrajith Wijegunaratne



Dr. Indrajith possesses 30+ years Information Technology experience in Sri Lanka, UK and Australia, working at tier 1 consulting firms and corporations including Unisys, IBM, Deloitte, CapGemini, Infosys, Bupa, and Legal & General. He has deep experience with Business Modelling, IT Strategy, Digital/Business Transformation Program Planning and Road-Mapping, and IT Architecture Management.

He has advised enterprises in many industry verticals – including health, finance, insurance, and FMCG – on performing effectively by leveraging the potential of modern IT. He has delivered business and operating models, IT strategies and plans, business aligned enterprise architectures and business transformation roadmaps. Dr Indrajith has been closely involved with several large business/digital transformation programs in the IT services, banking, utilities, and health insurance industry sectors, and possesses a wealth of practical experience on delivering successful outcomes in them. For nearly three years he anchored Blockchain services in the Australia New Zealand region for his then employer, providing thought leadership, consulting, and client engagement in Blockchain for the region. He is currently on the advisory board of Haulmatic Technologies.

He has published several papers in IT, published a co-authored book “Enterprise Architecture for Business Success” and most recently co-authored a publication on successfully delivering large digital transformation programs. He holds Doctoral and Masters’ degrees from London University and a Bachelor’s degree from the University of Essex, UK.

Aviation Segment Speaker Profile

Mr. Chamara Perera

(Group Head of Information
Technology - Sri Lankan Airlines)



Mr. Chamara Perera is an experienced professional in the Airline industry with extensive knowledge and experience in aviation technology and business process automation delivering strategic leadership to Information Technology and Digital Transformation of the Sri Lankan Group.

He oversees the Aviation ICT and Digital EcoSystems of Sri Lankan Group spanning from worldwide operations of mission-critical aviation systems to business IT solutions driving the digital transformation strategy of the Airline Group. Mr. Perera spearheaded many pioneering implementations of technology innovation to establish passenger-centric e-business solutions and services across multiple touch points in air transportation processes to uplift the technology used in aviation. IATA Simplifying the Business (StB) program for fast travel technology adaptation, implementation of a data-driven Aviation platform to enable business operations, and compliance in aviation sub-systems to meet air transportation standards are some of the key initiatives under his leadership.

Mr. Perera holds a master's degree in Business Administration, (MBA) specializing in IT Management from the University of Leicester (UK). He is an Engineer by profession, holding a Bachelor of Science Degree in Electronics & Telecommunication Engineering from the University of Moratuwa. He also holds professional qualifications and certifications in IT specializations and accreditation from international bodies.

Supply Chain Segment
Speaker Profile
Mr. Charitha Subasinghe
(President Retail - John
Keells Group)



Charitha is the President of the Retail Sector and has been with the John Keells Group since 2003. He was the Sector Financial Controller of the Retails sector before being appointed as the Chief Executive Officer in 2005.

He was employed at Aitken Spence Hotel Management as the Sector Financial Controller before moving to John Keells Group. He is an Associate Member of the Chartered Institute of Management Accountants (UK) as well as a Diploma holder of the Chartered Institute of Marketing (UK), and he also holds an MBA from the University of Colombo.



Our History

On the 3rd of November 1919, a gathering of esteemed Transport professionals took place at London's historic Savoy Hotel. United by a shared vision, these professionals aimed to revolutionize the world of Logistics and Transport. Having witnessed the tough challenges posed by the First World War in moving goods and vehicles efficiently, they recognized the pressing need for change. Their vision, in the era of peacetime, was to establish a professional body capable of effecting meaningful change and setting new industry standards. This crucial gathering marked the inception of the Institute of Transport.

How We Progressed

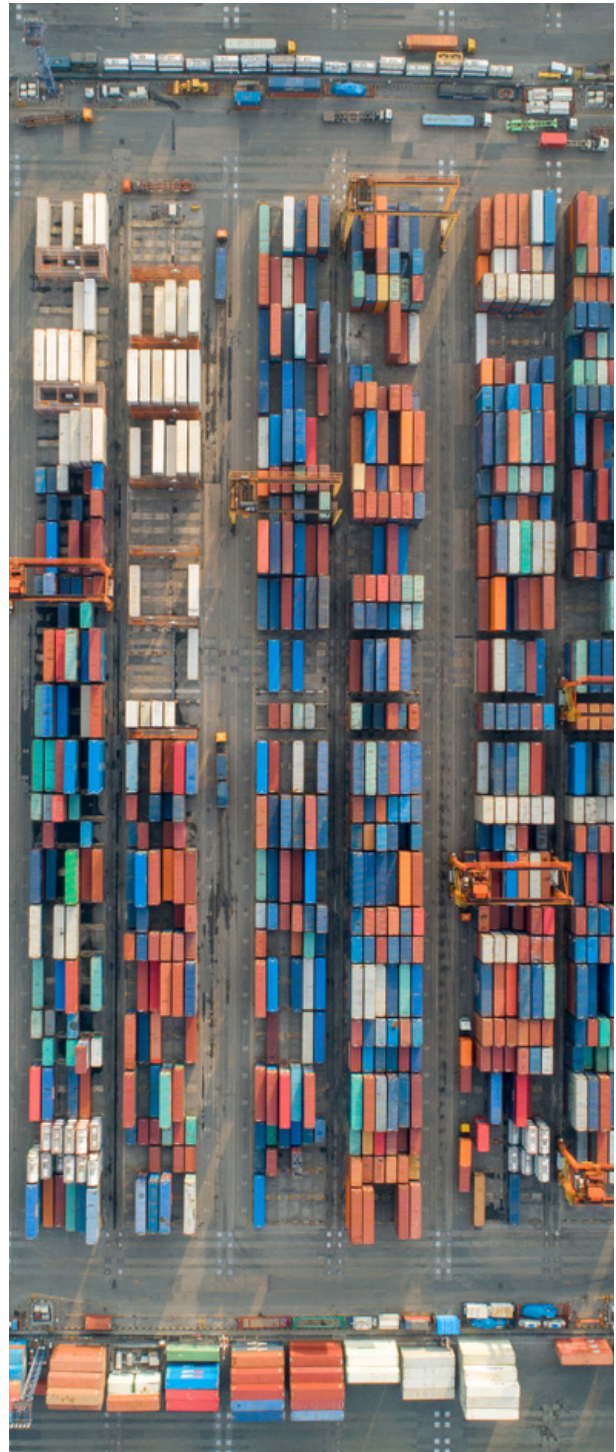
The initial objectives of this dedicated group were clear: to enhance Transport efficiency, promote Transport integration, and nurture talent development within the Transport industry. These visionary goals, set in 1919, remain central to the Institute's mission and continue to be pursued with unwavering dedication. In 1926, their unwavering commitment bore fruit when they were granted a Royal Charter, a significant honor bestowed by none other than King George V himself. His Royal Highness the Prince of Wales accepted the role of Honorary President, further cementing the Institute's stature.

The influence and significance of the Institute soon exceeded national boundaries. Territorial organizations were established in ten different countries, extending their global reach and influence. A defining moment arrived in 1971 when Queen Elizabeth II conferred upon them the distinguished title of the Chartered Institute of Transport. Their enduring growth and relevance were further affirmed in 2001 when the Chartered Institute of Logistics and Transport was established through the merger of two leading professional bodies.

Where We Are Today

Today, the Institute remains deeply entrenched in every facet of the Logistics and Transport sector. The core objectives set forth in 1919 continue to serve as their guiding principles. These objectives revolve around advancing the science and art of Transport and Logistics, achieved through talent development and professional education on a global scale.

As a tight-knit community of professionals, they convene annually at the International Convention, hosted in a different global location each year. This gathering allows them to reflect on their founding principles and chart a course for the future. The visionary goals set by the pioneers at the Savoy Hotel remain as vibrant today as they were then, continuing to shape the world. With a global membership exceeding 33,000 individuals across 100 countries, the Chartered Institute of Logistics and Transport (CILT) provides a professional identity to those actively engaged in the ever-evolving Logistics and Transport sector.



The Chartered Institute of Logistics & Transport Sri Lanka

The Chartered Institute of Transport (CIT) Sri Lanka came into existence in 1984. Subsequently, following the merger of two leading professional bodies, it evolved into The Chartered Institute of Logistics and Transport (CILT) Sri Lanka. A significant milestone was achieved in 2012 when the Council of Trustees of the Chartered Institute of Logistics and Transport (CILT) upgraded CILT Sri Lanka from a Branch to a Territory.

This prestigious recognition underscored the consistently high standards of performance, governance, and membership development exemplified by CILT Sri Lanka over the years. The award was conferred during the CILT International Convention and Annual General Meeting held in Birmingham from the 11th to the 14th of June 2012. The honor was presented by HRH Princess Anne, the Princess Royal, who graciously serves as the Patron of the Institute.

Today, CILT Sri Lanka operates under the governance of a Council composed of professionals representing all sectors of the Transport and Logistics industry. It is one of the eight Chartered Institutes forming the collective known as The Forum of Chartered Institutes (FCI), united by shared objectives aimed at contributing to Sri Lanka's overall economic prosperity. Additionally, CILT Sri Lanka proudly hosts two specialized wings: Women in Logistics and Transport (WiLAT) Sri Lanka and the Young Professionals Forum (YPF) Sri Lanka. These dedicated entities cater to the unique needs and aspirations of women and youth within the Logistics and Transport industry.

CILT SL Council Members



SEATED FROM LEFT TO RIGHT

Mr. Henry De Silva CMILT Council Member
 Dr. Ravi Edirisinghe CMILT Hon. Treasurer
 Prof. H.R. Pasindu CMILT Vice President
 Mr. Shamith Wijethilake CMILT Hon. Secretary
 Dr. Namali Sirisoma FCILT President

Mr. Channaka De Alwis CMILT Immediate Past President
 Ms. Maithee Attanayake CMILT Vice President
 Mr. H.A. Premaratne FCILT Council Member

STANDING FROM LEFT TO RIGHT

Ms. Gayathri Karunanayake CMILT Council Member
 Dr. Priyangani Jayasundara CMILT Council Member
 Ms. Vijitha Weerasinghe CMILT Council Member
 Mr. Chandana Perera CMILT Council Member
 Mr. Saveen Gunaratne CMILT Council Member
 Mr. J. A. D. Rajith Ranasinghe CMILT Council Member
 Mr. Givantha Ariyaratne CMILT Council Member

Mr. Nirmal De Fonseka CMILT Council Member
 Dr. Varuna Adikariwattage CMILT Council Member
 Ms. Catriona Jayasundera CMILT Council Member
 Mr. Chanaka Gunathilake CMILT Council Member
 Dr. Ishani Dias CMILT Council Member
 Mr. Danushka Jayasinghe CMILT Council Member

NOT IN THE PICTURE

Mr. Ashan Wickramasinghe CMILT Council Member

CILT News

Unveiling the new beginning of CILT Sri Lanka



The office of the Chartered Institute of Logistics and Transportation (CILT SL) moved to its new location; HQ Colombo, 1st Floor, 464 T. B. Jayah Mawatha, Colombo 10, after being at the National Chamber of Commerce (NCC) Sri Lanka for a decade.



Research Symposium

The Chartered Institute of Logistics and Transport Sri Lanka held its Inaugural, Research Symposium on Supply Chain and Logistics under the theme of 'Supply Chain and Logistics in the Digital Age' on 17th of February 2023 at the Sri Lanka Foundation Institute.

Annual Memorial Lecture for P.B. Karandawala

The Chartered Institute of Logistics and Transport Sri Lanka successfully conducted its annual memorial lecture for P. B. Karandawala jointly with the Company of Master Mariners (CMM) on February 27th, 2023, at the IESL Auditorium.

CILT Sri Lanka Awards 2022 Recognizes Industry Pioneers

CILT Awards 2022" was held on 15th of June 2023. The event was graced by Lisa Whanstall; the Deputy High Commissioner of the British High Commission with her presence as the Chief Guest for the awards night.



The event recognized several organization which showed exceptional performance in different categories including, South Asia Gateway Terminal (Pvt) Ltd, Spectra Integrated Logistics (Pvt) Ltd, Hapag Lloyd Lanka (Pvt) Ltd, Aitken Spence Cargo (Pvt) Ltd, Unilever Sri Lanka Ltd, Colombo International Container Terminal Ltd (CICT), Silvermill Natural Beverages (Pvt) Ltd and CMA CGM Lanka (Pvt) Ltd.



AGM of CILT Sri Lanka

The Chartered Institute of Logistics and Transport (CILT) Sri Lanka held its 39th Annual General Meeting at the Victorian Ballroom, Kingsbury Hotel Colombo on Friday, 31st March 2023. Dr. Namali Sirisoma, FCILT was elected as the President of CILT Sri Lanka for the year 2023/2024.

Dr. Namali Sirisoma- President, Mr. Chandima Hulangamuwa- President-Elect, Dr. H.R. Pasindu- Vice President, Ms. Maithree Attanayake- Vice President, Mr. Niral Kadawatharatchie- International Vice President, Dr. Ravi Edirisinghe- Hon. Treasurer, Mr. Shamith Wijethilake- Hon. Secretary, Mr. Channaka De Alwis- Immediate Past President, Mr. H.A. Premaratne- Council Member, Mr. Henry De Silva- Council Member, Mr. Chanaka Gunathilake- Council Member, Mr. Danushka Jayasinghe- Council Member, Mr. Saveen Gunaratne- Council Member, Ms. Vijitha Weerasinghe- Council Member, Dr. Ishani Dias - Council Member,

Ms. Gayathri Karunanayake- Council Member, Dr. Varuna Adikariwattage- Council Member, Dr. Priyangani Jayasundara -Council Member, Mr. Ashan Wickramasinghe- Council Member, Mr. Chandana Perera- Council Member- Mr. Nirmal De Fonseka, Council Member
Mr. J. A. D. Rajith Ranasinghe, Council-Member, Mr. Givantha Ariyaratne- Council Member, Ms. Catriona Jayasundera- Council Member, Mr. Ibrahim Saleem - Co-opted Member, Mr. Danushka Perera- Co-opted Member

"Good Talk" – Lecture Series on Public Transportation

The lecture series was held successfully at the Auditorium of the National Transport Commission, on July 21st, 2023, from 8.30 a.m. onwards with the presence of Mr. Shashi Welgama, Dr. Nilan Miranda, and Mr. R. Raveenthiran,

CILT Strategic Planning Session

CILT Strategic Planning Session for the Year 2023/2024 was held on May 15th, 2023, at Royal Colombo Golf Club.

CILT Mentoring Inauguration Ceremony

The inauguration event of CILT FOSTER 2023, the CILT Mentoring Programme, took place on the 11th of August 2023, at NSBM Green University. The Deputy Managing Director of Advantis Group, Dr. Asanka Ratnayake, and the NSBM Green University host the event.

John Diandas Memorial Lecture



The Chartered Institute of Logistics and Transport Sri Lanka (CILTSL) successfully conducted the Mr. John Diandas Memorial Lecture, which was held on Friday, July 21st, 2023, from 4.00 p.m. to 6.00 p.m. at the Auditorium of the National Transport Commission on the topic "Modernization of Public Transport in Sri Lanka".

Panel Discussion on Seafarers of Sri Lanka



A panel discussion on seafarers of Sri Lanka was successfully held on 19th July 2023 from 5.30 p.m. onwards at the IESL Auditorium.

Membership Drive at GAC Maritime Facility

CILT Sri Lanka Roadshow at the GAC Maritime facility was held on 25th August 2023. The welcome speech was delivered by Mr. Chandima Hulangamuwa, CMILT – VP Membership, and Ms. Maithree Attanayaka, CMILT, VP - Events delivered the presentation. The roadshow aimed to provide valuable insights, foster networking opportunities, and showcase the latest advancements in the logistics and transport sector.

CILT Central Chapter News

CILT Promotional Program for Engineers in the Central Province

The program was held on 28th of June, lead by Dr. Jayalath Edirisinghe, President of CILT-SL Central Chapter, where he delivered an insightful and engaging 20-minute speech to a gathering of esteemed members from the Kandy Branch in the Central Province of the Institute of Engineers, Sri Lanka.

Webinar on “The Need of Transport & Logistics Sector for Sustainable Industrial Growth”

CILT Central Chapter has successfully conducted a Webinar on ‘The Need of Transport & Logistics Sector for Sustainable Industrial Growth’ on the 24th of August 2023 from 5.00 p.m.

onwards virtually with Eng. (Mr.) Lawrence Madapatha, the Executive Director of Zones at the Board of Investments in Sri Lanka, as the speaker.

WiLAT News

WiLAT Visit to Colombo Port



WiLAT organized a visit to Colombo Port on the 14th of July with 50+ WiLAT members.

Membership Drive at NIBM



WiLAT conducted another Membership Development Drive on 11th June at NIBM premises with the participation of over 200+ students.

WiLAT Strategic Planning Session for 2023/2024

WiLAT Strategic Planning Session for the year 2023/24 was conducted.

10th Annual General Meeting of WiLAT

The 10th Annual General Meeting of WiLAT Sri Lanka was successfully held on the 3rd of May 2023 at the Winchester Hall, Kingsbury Hotel Colombo. Prof. Renuka Herath, CMILT was appointed as the new WiLAT Sri Lanka Chairperson



Membership Drive at Sri Lanka Air Force

Membership drive for the Sri Lanka Air Force logistics division was held on 27th March 2023 at the Ekala Airforce camp. Dr. Namali Sirisoma, Prof. Renuka Herath, Dr. Priyangani Jayasundara and Ms. Vijitha Weerasinghe lead the session.



Earth Hour

WiLAT invited all the members, corporate partners, and everyone in the bigger network to join the Earth Hour 2023 which was celebrated on March 25th at 8.30 p.m.

Knowledge Hub Program

The membership development team of WiLAT SL – Women in Logistics and Transport led by VC – Amra Zareer launched the Knowledge Hub program on the 4th of April 2023, where the team visited Fonterra Brands Sri Lanka.



Online workshop on Local Import and Export procedures and payment methods

TWiLAT SL (Women in Logistics and Transport Sri Lanka) has successfully concluded an online workshop on local import and export procedures and payment methods. This was conducted by Amali Mudunkotuwa Mendis (General Manager - Regency Teas (PVT) Ltd.)

Over 85 participants took part in this informative and interactive session. This workshop was a part of project ‘Traverse’ organized by the Branding and Sponsorships team of WiLAT Sri Lanka.

“Unstoppable Her”



‘Unstoppable Her’ was a significant event which commemorated the International Women's Day organized by WiLAT SL in partnership with PickMe. The event comprised of a seminar on the topic on “How Digital Platforms Have Enabled Women-Empowerment” and a panel discussion with Mr. Rimal Fernando and Dr. Priyangani Jayasundara from WiLAT together with Taslin Salie (Head of Corporate Finance at PickMe).



Visit to Aitken Spence Logistics Facility

On par with the ‘Knowledge Hub’ series, session 2 was unveiled through a visit to the Aitken Spence Logistics facility at Mabole, Wattala, followed by a brief management discussion with the CEO of the Aitken Spence Logistics sector; Mr. Janaka Gunawardena.

International Women's Day Event at Sri Lanka Army

WiLAT Sri Lanka celebrated IWD 2023 with the Sri Lanka Army. Dr. Priyangani from WiLAT, graced the event as a distinguished guest and addressed the audience. Her experience shared at this event truly inspired all the officers who attended the event.

Field Visit to Ratmalana International Airport

The ‘Membership Services’ pillar of WiLAT Sri Lanka organized a successful field visit to the Colombo International Airport, Ratmalana on the 23rd of February 2023. The Chief Airport Manager; Mr. Aruna Rajapaksha and his team facilitated the visit providing greater assistance in visiting integral parts of the Airport.



CILT Membership Drive at HIPG

A CILT membership drive organized by WiLAT was successfully concluded on 04th August 2023 at Hambantota International Port Group (HIPG). The participation and support of key individuals like Mr. Jeevan Premasara (Senior GM HR and Administration), Captain Miyuru Gunasekara (General Manager HIPS), Mr. Bindu Ranasinghe (Deputy General Manager Commercial and Marketing), and Mr. Buddhika Sandaruwan (Assistant General Manager HR, Local Affairs, and CSR) made this event a success.

Inauguration Ceremony of Ignite 09

The inauguration ceremony of Ignite 9 was successfully held on 26th August 2023 virtually. The 09th batch of young mentees, from leading universities in Sri Lanka offering Logistics, Transport, and Supply Chain Degrees participated in this event with the presence of industry experts, Dhashma Karunaratne, Kumari Gamage, Prabodhanie Wanigasundara, Nadika Kongalage, Dr. Priyangani Jayasundara, Ruvini Tharanga Ruberu, Aindreenie Ranmuthugala, Devika Ellepola, Nilufa Nizam, Aranthi Fernando, and Zavia Miskin as mentors.

WiLAT Membership Drive at Nestle

WiLAT membership drive on the 23rd of August 2023 was a remarkable event, especially with the presence and

insightful speech of Mr. Sathiyentha Panchadcharam, the Director of Supply Chain at Nestle. Having an industry expert like him share valuable insights was undoubtedly a fantastic learning opportunity for all participants.

Next Generation News

CILT Next Generation Quiz Master 2023



The CILT SL Next Generation Quiz Master was held for its 10th consecutive year on July 26th, 2023, at the Hotel Galadari Colombo. Over 35 educational and corporate teams participated in the transport and logistics quiz. Team Dialog Axiata took the spotlight as winners of the competition, while Team Propeller of SAGT and Team OreI secured their places as first and second runners-up. The event's premier sponsor was Lineage Logistics, and Blue Sky International (Pvt) Ltd contributed as the bronze sponsor. Additionally, the event received support from Daily FT as a media partner and Tasty Country by Hemas as a gift sponsor.



Advantis: Steering Sri Lanka's logistics industry amidst global dynamics and challenges

At the heart of our nation's economic progress lies the pivotal role of logistics. Over generations, the Advantis Group has stood as an indispensable force in driving this advancement, forming the bedrock upon which Sri Lanka has forged a globally competitive logistics hub. Backed by Hayleys PLC, a prominent blue-chip multinational conglomerate, Advantis stands as a vanguard in the logistics sector. It offers comprehensive solutions in the Integrated Logistics, International Freight Management, Marine & Energy, Projects & Engineering and Travel & Aviation domains. As Sri Lanka's most diversified transportation and logistics provider, Advantis has been a trailblazer for over six decades, propelling the industry forward and currently expanding its regional footprint across Asia. In the midst of this dynamic landscape, Ruwan Waidyaratne, the Managing Director of the Advantis Group, directs his attention toward the challenges and opportunities that define this ever-evolving industry.



Ruwan Waidyaratne
Managing Director - Hayleys Advantis Ltd.

1. Can you provide an overview of the current state of the global supply chain and transportation & logistics industry?

The recent global financial crisis has left a lasting impact, particularly in the current year. Businesses across various sectors have encountered a multitude of challenges as a result. Following the aftermath of the COVID-19 pandemic, the transportation and logistics industry experienced a notable surge, catalysing growth for numerous enterprises. Nonetheless, at present, the global landscape has presented a set of formidable obstacles, most notably in the form of plummeting freight rates and a sharp drop in shipment volumes, leading to a complex and demanding environment for businesses to navigate.

2. Resilience is crucial in an ever-changing world. How is Advantis enhancing its operations to better cope with unexpected disruptions?

In the face of an ever-changing global landscape, resilience has emerged as a critical attribute for us to navigate unexpected disruptions effectively. Advantis is actively bolstering its operations to enhance its resilience and adeptly respond to unforeseen challenges. The Company is undertaking a multi-faceted approach that involves leveraging advanced technologies, implementing agile strategies, and fostering robust partnerships.

By proactively identifying risks and trends, our team is empowered to swiftly adjust its operations and supply chain strategies. Moreover, the Company's emphasis on agility entails developing flexible processes and contingency plans that enable rapid adaptation to changing circumstances. Collaborative partnerships with key stakeholders, including suppliers, customers, and regulatory bodies, are also central to Advantis' approach. These alliances facilitate the exchange of information, enable coordinated responses, and create a collective network of support during periods of difficulty.

3. Technological advancements such as automation, AI, and blockchain are being explored for supply chain optimisation. Could you elaborate on how these technologies are being utilised and their potential impact on the industry?

In the context of supply chain optimisation, the exploration of technological advancements like automation, artificial intelligence (AI), and blockchain is reshaping industry strategies. These innovations are being strategically harnessed to address existing challenges and tap into new opportunities. Automation is being employed to streamline various operational aspects, integrating robotics and smart systems to enhance warehousing efficiency, optimise order fulfillment, and manage inventory with minimal human intervention. AI, on the other hand, is revolutionising decision-making processes. By analysing vast amounts of data, it facilitates accurate demand forecasting, route optimisation, and real-time risk assessment.

This empowers supply chain managers to make informed choices that not only minimise costs but also ensure swift and responsive operations. The integration of blockchain technology is enhancing transparency and traceability across the supply chain. As the capabilities of these technologies continue to evolve, the industry is presented with the prospect of embracing innovative business models, such as just-in-time manufacturing and sustainable practices, further enhancing its competitive edge.

4. The future is dynamic and uncertain. How do you foresee the global supply chain and transportation & logistics industry evolving over the next decade, and what factors will drive these changes?

Looking ahead, the trajectory of the global supply chain and transportation & logistics industry seems poised for a dynamic and transformative journey over the next decade. The interplay of various factors is anticipated to shape this evolution, ushering in a new era of efficiency, adaptability, and sustainability. Technological advancements are poised to be a major driving force as well.

Geopolitical dynamics and trade policies will continue to wield significant influence, potentially leading to shifts in sourcing strategies and altering global trade routes. Resilience will remain a priority, prompting businesses to diversify suppliers, adopt agile strategies, and fortify risk management protocols in response to potential disruptions. Navigating this landscape will require a strategic blend of adaptability, innovation, and collaboration to seize opportunities and effectively address the challenges that arise in this ever-evolving landscape.

CILT Sri Lanka Corporate Partners

PLATINUM PARTNERS



SILVER PARTNERS



BRONZ PARTNERS



Map of Ports, Airport and Highways in Sri Lanka



Guide to Shipping Container Dimensions and Weights

Shipping containers and storage containers are essential components of global trade and logistics. They are available in various sizes and specifications to accommodate diverse shipping and storage needs. This comprehensive guide provides valuable insights into the dimensions and weights of shipping containers, making it a valuable resource for anyone involved in the shipping industry, logistics, or storage solutions.

Types of Containers

Container Type	Length (mm)	Width (mm)	Height (mm)
20ft Standard	6090	2440	2590
20ft High Cube	6090	2440	2900
40ft Standard	12180	2440	2590
40ft High Cube	12180	2440	2900

Container type	Door Dimensions		Container Weights		
	Width (mm)	Height(mm)	Tare Weight (kg)	Payload (Net Weight) (kg)	Max Gross Weight (kg)
20ft Standard 	2280	2310	2050	28430	30480
20ft High Cube 	2280	2580	2230	28250	30480
40ft Standard 	2280	2310	3750	26730	30400
40ft High Cube 	2280	2580	3890	26590	30480

The door opening dimensions of shipping containers are critical for loading and unloading cargo efficiently. Knowing these dimensions ensures that goods can fit through the container doors. There are three essential container weights to consider:

1. **Tare Weight:** This is the weight of the container itself without any cargo or contents.
2. **Gross Weight:** The gross weight includes the weight of the container and its maximum payload, representing the total weight of the loaded container.
3. **Payload (Net Weight):** Payload refers to the weight of the cargo or contents that a container can hold.

These weights are typically indicated on the exterior of the container doors.

New Build and Smaller Containers

In addition to standard container sizes, smaller containers are available for specialized purposes or when space is limited. These smaller containers come in various dimensions and weights, making them suitable for specific applications. Here are the dimensions and weights for some smaller container options:

New Build Containers / Smaller Containers:

Container Type	Length(mm)	Width (mm)	Height (mm)	Weight (kg)
6ft	1980	1950	1910	450
8ft	2438	2200	2260	630
10ft	2991	2438	2591	825

Understanding shipping container dimensions and weights is crucial for efficient logistics, safe transportation, and effective storage solutions. Whether you're involved in international shipping, logistics planning, or utilizing containers for storage, this comprehensive guide provides essential information for informed decision-making and successful operations.

Air Freight: Analyzing 2023 Export Trends by Airlines

Air freight plays a vital role in global trade, enabling the efficient transportation of goods across borders. In 2023, various airlines contributed significantly to the movement of cargo worldwide. The following information delves into airline-wise exports from January to December 2023, highlighting key players and their respective export volumes.



Sri Lankan Airlines, coded as UL, showcased consistent export performance throughout the year, totaling an impressive 26,926,447 kgs. This airline is a major player in the air freight industry, serving as a reliable choice for businesses seeking to transport their products.

Expo Aviation Pvt Ltd, represented by code 8D, handled 409,597 kgs of exports in 2023. While not as prominent as some other carriers, Expo Aviation plays a significant role in facilitating international trade.



IndiGo, coded as 6E, demonstrated consistent export activity, with a total of 49,931 kgs transported in 2023. This Indian airline is a popular choice for businesses looking to ship goods domestically and internationally.

Air India Ltd., with code AI, transported a total of 361,077 kgs of cargo in 2023. This national carrier is a key player in air freight, offering extensive connectivity and reliable services.



Emirates Airlines, known by code EK, reported a remarkable total export volume of 10,198,277 kgs. This airline's extensive global network and modern fleet make it a preferred choice for businesses looking for reliable air freight solutions.

Qatar Airways, represented by code QR, recorded the highest export volume in 2023, with an impressive 13,798,221 kgs. Known for its world-class services, Qatar Airways is a top choice for businesses with diverse cargo needs.



Cathay Pacific (CX) carried a total of 545,184 kgs of exports in 2023. This Hong Kong-based airline offers excellent connectivity in the Asia-Pacific region, making it a valuable option for businesses in this area.

Turkish Airlines Inc. (TK) transported 3,970,962 kgs of cargo in 2023. With its strategic location and extensive route network, Turkish Airlines plays a crucial role in connecting businesses across continents.



Singapore Airlines (SQ) reported a total export volume of 1,391,801 kgs in 2023. Renowned for its quality services, this airline is a preferred choice for businesses looking for reliable air freight solutions.

Aeroflot (SU) handled a total export volume of 476,338 kgs in 2023. As Russia's flagship carrier, Aeroflot plays a significant role in connecting businesses to and from this vast country.



Air freight is a critical component of global trade, and airlines worldwide facilitate the transportation of goods. In 2023, these airlines showcased their capabilities by handling substantial export volumes and connecting businesses to various markets. Understanding these export trends is essential for companies seeking efficient and reliable air freight solutions in an increasingly interconnected world.

Understanding Warehousing Costs

Aspect	Information
Requirement	Warehousing is essential for businesses involved in product shipping and storage.
Warehousing Costs and Their Calculation	<ul style="list-style-type: none"> • Warehousing costs encompass fees paid to fulfillment companies to cover various expenses. • These costs are contingent on factors such as warehouse space requirements and specialized services. • Costs are calculated based on specific business needs and usage, as well as the warehouse's own expenses, including employee salaries and utilities. • Location and the nature of items stored can cause fluctuations in warehousing costs.
Components of Warehousing Costs	<ul style="list-style-type: none"> • Warehousing costs can be categorized into two primary components: <ul style="list-style-type: none"> ◦ Rent: The fundamental element, often determined by square footage or the quantity of items stored. ◦ NNN/CAM Charges: Additional Occupancy Expenses encompassing costs beyond rent, such as utilities and taxes. • These may be billed separately or included in the rent, depending on the landlord's setup.
Factors Influencing Warehousing Costs	<ul style="list-style-type: none"> • Several factors influence warehousing costs, including: <ul style="list-style-type: none"> ◦ Warehouse Location: Regional competitiveness, tax laws, and regulations. ◦ Facility Type: The choice of warehouse type, including temperature-controlled or automation-equipped facilities. ◦ Technology: Automation systems, analytics, and tracking capabilities. ◦ Labor Costs: Employee wages for maintenance and management. ◦ Security and Insurance: Enhanced security and insurance measures.
Reducing Warehousing Costs	<ul style="list-style-type: none"> • Strategies to minimize warehousing expenses without compromising quality include: <ul style="list-style-type: none"> ◦ Avoiding Overstocking: Careful inventory control and lead time planning. ◦ Optimizing Inventory Flow: Strategic arrangement and accurate demand forecasting. ◦ Considering a 3PL: Utilizing Third-Party Logistics Providers for warehousing needs, combining fulfillment, logistics, and storage.
Spotlight: Smart Warehousing	<ul style="list-style-type: none"> • Smart Warehousing offers comprehensive warehousing solutions with warehouses across the nation, providing 12 million square feet of warehousing space. • Their proprietary warehouse management software ensures efficient supply chain management, enhancing customer satisfaction

Cost and Rates Associated with Transportation and Related Fuel Adjustments

Transport costs are the costs internally assumed by the providers of transport services. They come as fixed (infrastructure) and variable (operating) costs, depending on conditions related to geography, infrastructure, administrative barriers, energy, and how passengers and freight are carried. Three major components, related to transactions, shipments, and the friction of distance, impact transport costs.

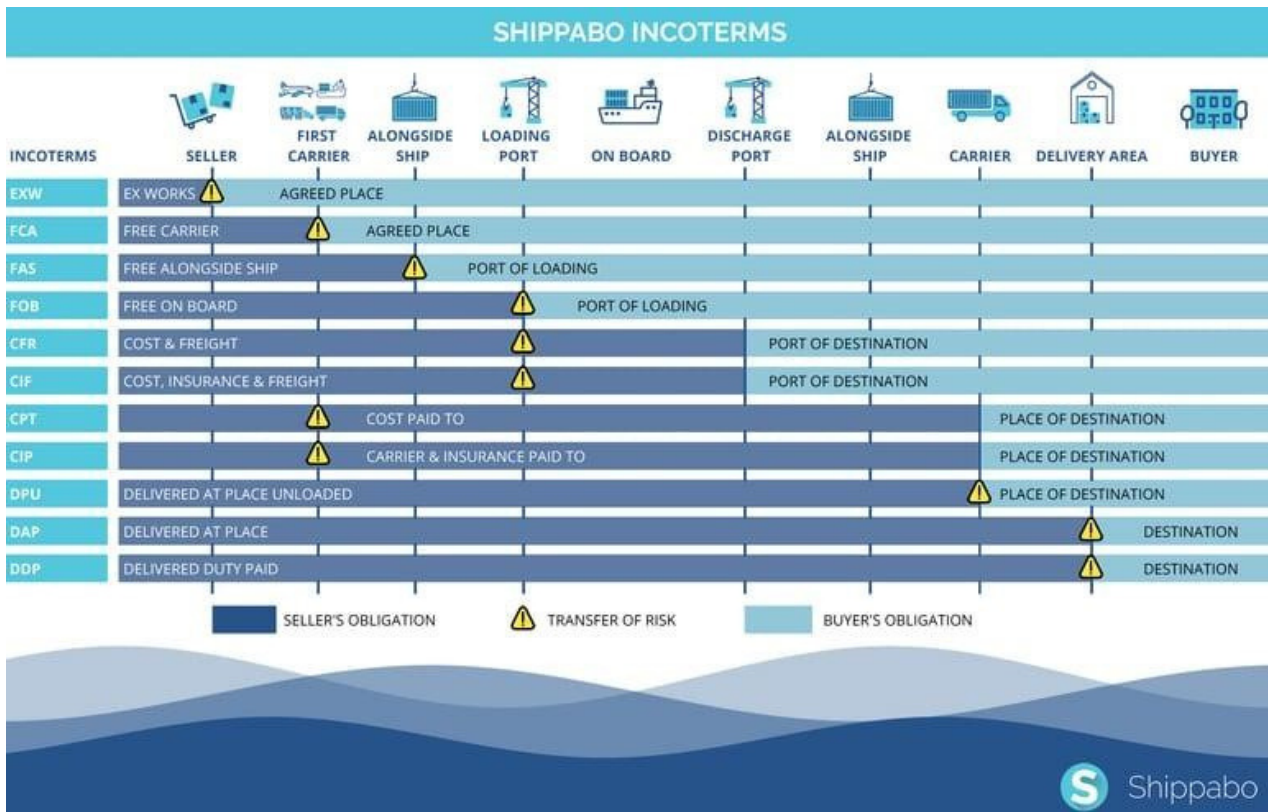
In the logistics and transportation industry, fuel costs are a significant factor that affects the overall cost of shipping goods. To account for this, many carriers use a fuel adjustment factor (FAF) to help cover the cost of fuel.

FAF is a surcharge that carriers add to their shipping rates to account for fluctuations in fuel prices. The purpose of FAF is to ensure that carriers can cover their fuel costs, which can vary depending on changes in the market. FAF is used by the industry to ensure that carriers can cover their fuel costs, which can be significant. By using FAF, carriers can adjust their rates to reflect changes in fuel prices, which helps to ensure that they can continue to operate profitably. Additionally, FAF helps to ensure that customers are charged a fair price for transport or shipping, as carriers can adjust their rates to reflect the actual cost of fuel. FAF is a surcharge that carriers add to their transport or shipping rates to account for fluctuations in fuel prices. The calculation of FAF varies depending on the carrier and the specific route, but typically it is calculated as a percentage of the base rate for shipping. By using FAF, carriers can ensure that they can cover their fuel costs and adjust their rates to reflect changes in fuel prices.



INCOTERMS

In the logistics industry, incoterms are defined as the selling terms that the buyer and seller of goods both agree to during international transactions. INCOTERMS has been derived from International Commercial Terms. The International Chamber of Commerce (ICC) originally published Incoterms in 1936 and have continually made updates to reflect the changes to the global trade environment.



Source: <https://blog.shippabo.com/incoterms-2023>

Pallet Types

In packaging, pallets are considered as an important logistics equipment. A pallet is a portable, rigid platform that is flat and can carry the load. Different types of pallets are used to pile up, store, assemble, or transport goods. Pallets improve warehouse operational efficiency by allowing easy movement of stacked goods using machines or tools, such as forklifts and pallet jacks. Shipping pallets play a crucial role in the maritime industry, and the ISO has set standards to ensure consistency and efficiency in freight operations that use pallets, creating a universal framework.

Pallet Size	Region
1219mm × 1016mm	North America only
1000mm × 1200mm	Europe and Asia
1165mm × 1165mm	Australia, North America, Europe, and Asia
1100mm × 1100mm	Asia only
800mm × 1200mm	Europe only



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